** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

		t of the Treasu	v	/Form990 for instructions and	•		n.	Open to Public Inspection
						UN 30, 2		
В	Check	if C Na	me of organization	·		D Emplo	yer identific	ation number
â	applica	ble: AR	TS & SCIENCE COUNCIL			•	-	
	Add char	ress nge CH	ARLOTTE/MECKLENBURG, INC.					
	Nam Char	nge Do	ng business as			56	-0693436	
	Initia retu	al rn Nu	mber and street (or P.O. box if mail is not de	none number				
	☐Fina retu	rn/ I I U	BOX 30246			704	-333-2272	
	term ated	Cit	y or town, state or province, country, and	ZIP or foreign postal code		G Gross re	ceipts \$	11,604,427.
	retu		ARLOTTE, NC 28230			H(a) Is th	is a group re	turn
	tion	lica- F Na	me and address of principal officer: KRIS	TA TERRELL		for s	ubordinates'	? Yes X No
	pen	SAME	AS C ABOVE			H(b) Are al	I subordinates inc	cluded? Yes No
				◄ (insert no.) 4947(a)(1)	or 527	If "N	o," attach a	list. See instructions
			W.ARTSANDSCIENCE.ORG				up exemption	
			***	ssociation Other	L Year	of formation	: ¹⁹⁵⁸ M	State of legal domicile: NC
Pa	art I	Summ						
ø	1	Briefly de	scribe the organization's mission or most	significant activities: SEE SC	HEDULE O			
Governance						050/		
ērn	2		is box if the organization disco	/D 13/1/1: 4 \			اما	ets. 23
<u>3</u> 6	3		of voting members of the governing body	3	23			
			of independent voting members of the gov					50
ties	5		nber of individuals employed in calendar y					24
Activities &	6		nber of volunteers (estimate if necessary) elated business revenue from Part VIII, co	1_ 1	0.			
Ą	′;		ated business taxable income from Form	. ,,				0.
_	 '	o Net unite	ated business taxable income nom rom	990-1, 1 art 1, iiile 11		Prior \		Current Year
	8	Contribu	tions and grants (Part VIII, line 1h)				,826,758.	11,546,800.
Revenue	9					·	0.	0.
š	10		nt income (Part VIII, column (A), lines 3, 4				-95,910.	-3,701.
ĕ	11		renue (Part VIII, column (A), lines 5, 6d, 8c				0.	57,627.
	12		enue - add lines 8 through 11 (must equal			11,	730,848.	11,600,726.
	13		nd similar amounts paid (Part IX, column (11,002,98		9,819,178.
	14		paid to or for members (Part IX, column (A				0.	0.
ø	15	Salaries,	other compensation, employee benefits (F	Part IX, column (A), lines 5-10)		3,	,308,994.	2,105,766.
Expenses	16	a Profession	nal fundraising fees (Part IX, column (A), I	ine 11e)			0.	0.
e e	. I	b Total fun	draising expenses (Part IX, column (D), line	e 25) 641,	817.			
û	17	Other ex	oenses (Part IX, column (A), lines 11a-11d	, 11f-24e)		2,	,196,522.	1,340,443.
	18	Total exp	enses. Add lines 13-17 (must equal Part I	X, column (A), line 25)			,508,504.	13,265,387.
	19	Revenue	less expenses. Subtract line 18 from line	12		-4,	,777,656.	-1,664,661.
Net Assets or					Ве	ginning of C		End of Year
sset	20		, , , , , , , , , , , , , , , , , , , ,				,946,305.	42,519,495.
at As	21		ilities (Part X, line 26)				,202,126.	10,002,886.
	22 art I		ts or fund balances. Subtract line 21 from tture Block	line 20		27	,744,179.	32,516,609.
		_		including accompanying achadula	a and atatam	anta and to t	the best of my	Impulades and balish it is
	-		jury, I declare that I have examined this return, plete. Declaration of preparer (other than office				-	knowledge and belief, it is
truc	, 6011	Land Con	piete. Deciaration of preparer (other than office	er) is based on all illiorniation of wi	ilicii pi epai ei	ilas ally kilo	wieuge.	
Sig	n	Sig	nature of officer			D	ate	
Her		ľ	ISTA TERRELL, PRESIDENT					
1101	•		e or print name and title					
		+	e preparer's name] [Date	Check	PTIN	
Paid	i	JOHN NO		Preparer's signature JOHN NORMAN	0	5/12/22	if self-employe	 d ₽01506766
	- parer				1		irm's EIN ▶	41-0746749
	Only		dress 227 WEST TRADE STREET, S					
	·		CHARLOTTE, NC 28202			Phone no. 704-998-5200		
Ma	y the	IRS discus	s this return with the preparer shown abo	ve? See instructions				X Yes No

Form	990 (2020) CHARLOTTE/MECKLENBURG, INC.	56-0693436	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		Х Х
1	Briefly describe the organization's mission:		
	SEE SCHEDULE O		
2	Did the organization undertake any significant program services during the year which were not listed on the	_	
	prior Form 990 or 990-EZ?	L	Yes X No
	If "Yes," describe these new services on Schedule O.	_	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	L	Yes X No
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as m		
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,	, the total exper	nses, and
	revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$7,518,951. including grants of \$7,484,009.) (Revenue	* \$)
	THE ARTS & SCIENCE COUNCIL MAKES A VARIETY OF GRANTS AND FUNDS AN ARRAY		
	OF SERVICES THAT CONTRIBUTE TO THE VITALITY AND SUSTAINABILITY OF THE		
	REGIONAL CULTURAL SECTOR. THESE GRANTS AND SERVICES DIRECTLY ALIGN WITH		
	ASC'S MISSION OF INVESTING IN PEOPLE, PROGRAMS AND IDEAS THAT MOVE US TOWARD A MORE EQUITABLE, SUSTAINABLE, AND INNOVATIVE CREATIVE		
	ECOSYSTEM. ASC'S CULTURE BLOCKS PROGRAM CONNECTS COMMUNITIES WITH		
	RESPONSIVE ARTS AND CULTURE EXPERIENCES CLOSE TO WHERE RESIDENTS LIVE.		
	THE PROGRAM ENGAGES WITH CREATIVE INDIVIDUALS AND ORGANIZATIONS TO		
	PRESENT PROGRAMS IN 10 GEOGRAPHIC AREAS IN MECKLENBURG COUNTY.		
	TRIBUNT I ROSKEND IN TO GEOGRAFITE INCHES IN MERCHENDORS COOKIT.		
	(CONTINUED ON SCHEDULE O)		
4b		\$	
713	ASC'S ARTIST SUPPORT GRANTS FUND PROFESSIONAL AND ARTISTIC DEVELOPMENT	. Φ	,
	FOR EMERGING AND ESTABLISHED ARTISTS TO ENHANCE THEIR SKILLS AND		
	ABILITIES TO CREATE NEW WORK OR IMPROVE THEIR BUSINESS OPERATIONS AND		
	CAPACITY TO BRING THEIR WORK TO NEW AUDIENCES.		
4c	(Code:) (Expenses \$2,997,690. including grants of \$2,335,169.) (Revenue	*\$)
	THE ARTS & SCIENCE COUNCIL PROVIDES MANAGEMENT SERVICES FOR THE CITY OF		
	CHARLOTTE, MECKLENBURG COUNTY, AND OTHER PRIVATE PARTNERS TO ENSURE		
	EXCELLENCE AND RELEVANCE OF PUBLIC ART PROGRAMMING AND INSTALLATION.		
4d	Other program services (Describe on Schedule O.)		
	(Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses 11,807,926.		Form 990 (2020)
			-orm シンい (ソロソ())

CHARLOTTE/MECKLENBURG, INC.

Form 990 (2020) Part IV Checklist of Required Schedules 56-0693436

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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			l
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	l		,,
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	v	Х
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	l		X
40-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	40-		x
	Schedule D, Parts XI and XII	12a		
D	Was the organization included in consolidated, independent audited financial statements for the tax year?	106		x
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	14a		
b	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	1 10		
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
••	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		x
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	<u> </u>		
	1c and 8a? If "Yes," complete Schedule G, Part II	18		x
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		x
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		х
b		20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	х	
			000	

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	(GOTHINGG)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		163	140
22		22	х	
23	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
23	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	, , , , , , , , , , , , , , , , , , ,	23	х	
240	Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	23		
24 a				
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	24a		x
h	Schedule K. If "No," go to line 25a	24b		
	Did the organization mivest any proceeds or tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		
·		24c		
ч	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	24u		
2 5a	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	23a		
b	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
		25b		x
26	Schedule L, Part I Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	230		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		x
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,	20		
21	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		x
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	-21		
20	instructions, for applicable filing thresholds, conditions, and exceptions):			
•	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
а		28a		x
h	"Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If	200		
·	"Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
00	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	 •		
0 2	, ,	32		x
33	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
٠.	Part V, line 1	34	х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
_	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b				
С				
	(gambling) winnings to prize winners?	1c		
02200	4.12.22.0		990	(2020)

Form 990 (2020) CHARLOTTE/MECKLENBURG, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

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Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, field for the calendar year ending with or within the year covered by this return 2 so that the calendar year ending with or within the year covered by this return 2 so that the calendar year ending with or within the year covered by this return 2 so that the calendar year ending with or within the year covered by this return 2 so that the calendar year and 2s is greater than 250, you may be required to e.//lie (see instructions) 3 so by 1 so the calendary year 2 so that the calendary year 3 so that the contributions of the calendary year 3 so that the contributions of the calendary year 3 so that the contributions of the calendary year 3 so that the contributions of the calendary year 3 so that the contributions of the calendary year 3 so that the contributions of the calendary year 3 so that the contributions of the calendary year 3 so that the contributions of the calendary year 3 so that the contributions of the calendary year 3 so that the contributions and part year 3 years and years are years and years as years and years as on the was required to the organization related the contributions under section 170cl. If I'ves, 'indicate the number of Forms 8282 filed during the year 3 years year 3 years years and years years years you was not tax deductible? If the organization received a contribution of cast, beats, airplanes, or other vehicles, did the organization file Perm 82		continued)				
the for the calendary year ending with or within the year covered by this return Note: If the sum of lines 1 a and 2a is greater than 250, your may be required to e_file (see instructions) 130 130 131 132 133 134 135 137 138 138 139 139 139 139 139 139	_		I		Yes	No
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 30 bit in organization have unrelated business gross concrer of \$1,000 or more during the year? 31 bit in very file of the common of the common of \$1,000 or more during the year? 32 bit in very file of the common of the common of \$1,000 or more during the year? 33 bit in very file organization are unrelated business gross is encoursed \$1,000 or more during the year? 34 directly many file of the common of the comm	2a	· · · · · · · · · · · · · · · · · · ·	50			
Note: If the sum of lines 1a and 2a is greater than 250, you may be required to a-file (see instructions) 30 bit the organization have unrelated business gross income of \$1,000 or more during the year? 41 at Aary time during the calendar year, did the organization have an inferest in, or a signature or other authority over, a financial account? for this year? If 'No' to line 3b, provide an explanation on Schedule O 30 bit 'Yes,' rether the name of the foreign country \$\frac{1}{2}\$ as bath accounts, exceptible account, or other financial accounts? 42	h	, , , , , , , , , , , , , , , , , , , ,	24	2h	x	
3a X X X X X X X X X	D			20		
b if "Yes," has it filed a Form 990 T for this year? If "No" to line Sb, provide an explanation on Schedule O 4	22	Did the constitution have an electrical beginning of \$4,000 and the constitution of \$500 and the consti		22		x
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial accounts? b if 'Yea,' enter the name of the foreign country ▶ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5b If any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5c If 'Yea' is one Sea or Sb, did the organization the organization the foreign 88617? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax eductibles a charitable contributions? b if 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductibles a charitable contributions? 7 Organizations that may receive deductible contributions under section 170(c). a bid the organization include with every solicitation an express statement that such contributions or gifts were not tax deductibles a charitable contributions and partly for goods and services provided to the payo? 7 Organizations that may receive deductible contributions under section 170(c). a bid the organization include with the donor of the value of the goods or services provided? 7 Organizations and services and services provided to the payor? 7 The services and services are serviced as contribution of contributions of contributions of contributions of contributions of contributions or payones of fangible personal property for which it was required? 7 If If the organization received a contribution of qualified intellectual property, did the organization file a Form 1098-C? 8 Sponsoring organizations makes any taxability of unificativity, to pay						
financial account in a foreign country isuch as a bank account, securities account, or other financial account? b if "Yes," enter the name of the foreign country ▶ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5c I "Yes" to line Sa or Sb, did the organization file Form 8886-17 6a Does the organization around gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductable as charitable contributions? 6b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductable? 7c Organizations that may receive deductable contributions under section 170(c). 8d Did the organization receive a payment in excess of \$75 made party as a contribution and party for goods and services provided to the payor? 7a I "Yes," did the organization notify the donor of the value of the goods or services provided? 7b If "Yes," indicate the number of Forms 8282? filed during the year 9 Did the organization received an contribution of using the year and in excess provided? 9 If If the organization received an contribution of using the year and in excess provided to the payor and the organization received a contribution of qualified intellectual property, did the organization flee Form 8898 as required? 10 If the organization received a contribution of using fine intellectual property, did the organization flee Form 8890 as required? 11 If the organization have excess business holdings at any time during the year? 9 Sponsoring organization make any taxable distributions under section 4966? 9 Section 501(c) 12 organizations. Enter: a link organization service and contribution in a donor, donor ad				35		
b if "Yes," enter the name of the foreign country ▶ See instructions for filling requirements for FinCBN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). See instructions for filling requirements for FinCBN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). See instructions for tilling requirements for FinCBN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). See instructions for the very objective to a prohibited tax shelter transaction? So 2 X D Id any taxable party notify the organization filled Form 88867. So 2 X So 3 X So 4 X So 6 X So 6 X If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? So 6 So 7 Organizations that may receive deductible contributions under section 170(c). a Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to tile Form 8282? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to tile Form 8282? If If "Yes," include the number of Forms 8282 filed during the year Did the organization received any funds, directly or indirectly, to pay premiums on a personal benefit contract? If Did the organization received a contribution of qualified intellectual property, did the organization file a Form 1098-CP If the organization received a contribution of outsiled intellectual property, did the organization file a Form 1098-CP If the organization received a contribution of outsiled intellectual property, did the organization file a Form 1098-CP If Did the organization received a contribution of a cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-CP If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-CP If the organization received any funds, discribing the specific property of the organization file a Form 1098-CP If t	Tu			4 a		x
See instructions for filling requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 8 Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 8 Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 8 Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 8 If Yes, "did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 9 Organizations that may receive deductible contributions under section 170(c). 10 Id the organization neceive a payment in excess of \$75 made party as a contribution of under section 170(c). 10 Id the organization neceive apayment in excess of \$75 made party as a contribution of under section 170(c). 10 Id the organization neceive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 10 If Yes," indicate the number of Forms 8282 filed during the year 11 Id the organization received a contribution of qualified intellectual property, cild the organization received a contribution of qualified intellectual property, cild the organization file Form 8899 as required? 12 If the organization received a contribution of qualified intellectual property, cild the organization file a Form 1098-C? 13 Sponsoring organization make any taxable distributions under section 4988? 14 Sponsoring organization make any taxable distributions under section 4988? 15 Section 501(c)(17) organizations. Enter: 16 If the sponsoring organization make any taxable distributions under section 4988? 15 Section 501(c)(17) organizations. Enter: 26 If the organization have excess business holdings at any time during the year? 27 Section 501(c)(17) organizations. Enter: 28 If the organization is come of the section 4980 tax on payment(s	b			iu		
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a Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N. 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X If "Yes," complete Form 4720, Schedule O.	b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
Note: See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	13	Section 501(c)(29) qualified nonprofit health insurance issuers.				
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N. 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X If "Yes," complete Form 4720, Schedule O.	а	Is the organization licensed to issue qualified health plans in more than one state?		13a		
organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 X 16 "Yes," see instructions and file Form 4720, Schedule N. 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X 17 If "Yes," complete Form 4720, Schedule O.		Note: See the instructions for additional information the organization must report on Schedule O.				
c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N. 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X If "Yes," complete Form 4720, Schedule O.	b	· · · · · · · · · · · · · · · · · · ·	ı			
14a Did the organization receive any payments for indoor tanning services during the tax year? 14a X 15 If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 If "Yes," see instructions and file Form 4720, Schedule N. 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X 17 If "Yes," complete Form 4720, Schedule O.			13b			
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N. 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X If "Yes," complete Form 4720, Schedule O.	С		13c			
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N. 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.						X
excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N. 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.		• • • • • • • • • • • • • • • • • • • •		14b		
If "Yes," see instructions and file Form 4720, Schedule N. 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	15					,,
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.				15		X
If "Yes," complete Form 4720, Schedule O.	16		income	40		у
	16	•	income?	16		_
		ii res, complete rorm 4720, schedule O.		Form	990	(2020)

Form 990 (2020)

CHARLOTTE/MECKLENBURG, INC.

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 23 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 23 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Х 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? X 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. X 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes " describe 12c Х in Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official X 15a 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16h Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶NC Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Upon request X Own website X Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records KRISTA TERRELL - 704-333-2272

Form **990** (2020)

28202

222 S. CHURCH ST., STE. 300, CHARLOTTE,

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per week	(do box		Pos heck i	ition more rson is	than o	one n an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) RONALD JEEP BRYANT	40.00	1								
PRESIDENT (THRU 1/21)				Х				169,749.	0.	25,978.
(2) KRISTA TERRELL	40.00	1								
PRESIDENT (CURRENT)				Х				157,026.	0.	11,471.
(3) KATHERINE MOORING	40.00	1								
SVP, COMMUNITY INVESTMENT						Х		117,694.	0.	14,349.
(4) NINA SCHULTZ	40.00	1								
CFO (THRU 3/21)				Х				104,113.	0.	8,986.
(5) MATTHEW GARDNER	1.00	1								
MEMBER		Х						0.	0.	0.
(6) DURRAL R. GILBERT	1.00	1								
MEMBER		Х						0.	0.	0.
(7) LISA WILLIAMS	1.00	1								
MEMBER		Х						0.	0.	0.
(8) DENIS BILODEAU	1.00	1								
MEMBER		Х						0.	0.	0.
(9) ADRIAN COX	1.00	1								
MEMBER		Х						0.	0.	0.
(10) KATRINA PRIDE	3.00	1								
SECRETARY		Х		Х				0.	0.	0.
(11) GEORGE DUNLAP	1.00	1								
MEMBER		Х						0.	0.	0.
(12) JEANNE E. JOHNSON	3.00	1								
BOARD CHAIR-ELECT		Х		Х				0.	0.	0.
(13) WESLEY MANCINI	1.00	1								
MEMBER		Х						0.	0.	0.
(14) MATTIE MARSHALL	1.00	1								
MEMBER		Х						0.	0.	0.
(15) RENEE GARNER	1.00	1								
MEMBER		Х		Х				0.	0.	0.
(16) TIMOTHY MILLER	1.00	1								
MEMBER		Х						0.	0.	0.
(17) NALAN KARAKAYA MULDER	1.00	1								
MEMBER		Х						0.	0.	0.

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
(A)	(B)			(((D)	(E)		(F)	
Name and title Average				Pos				Reportable	Reportable	l	stimate	ed
	hours per					than o		compensation	compensation	1	mount	
	week					r/trus		from	from related		other	
	(list any	ctor						the	organizations	con	npensa	ation
	hours for	r dire				ted		organization	(W-2/1099-MISC)	1	from th	е
	related	stee c	ruste			eusa		(W-2/1099-MISC)		or	ganizat	ion
	organizations	al trus	onal t		loyee	comp				1	nd relat	
	below	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			org	janizati	ons
	line)	lu	lns	JJ0	Key	e Hig	윤			-		
(18) SUSAN L. PATTERSON	3.00											
BOARD CHAIR		Х		Х				0.	0.			0.
(19) RICHARD SCHELL	1.00											
MEMBER		Х						0.	0.			0.
(20) DEBORAH STEWART	1.00											
MEMBER		Х						0.	0.			0.
(21) JAZ TUNNELL	1.00											
MEMBER		Х						0.	0.			0.
(22) BANU VALLADARES	1.00								-			
MEMBER		х						0.	0.			0.
(23) MIKE VASUANE	1.00	21							٠.	1		
MEMBER	1.00	X						0.	0.			0
	1 00	Λ				\vdash		0.	0.	-		0.
(24) GAURAV A. GUPTE	1.00											
MEMBER		Х						0.	0.	-		0.
(25) KATHERINE DELESALLE KRAUSE	1.00											
MEMBER		Х						0.	0.			0.
(26) VALENCIA MCDOWELL	3.00											
IMMEDIATE PAST CHAIR		Х		Х				0.	0.			0.
1b Subtotal								548,582.	0.		60,	784.
c Total from continuation sheets to Part VI							•	0.	0.			0.
d Total (add lines 1b and 1c)								548,582.	0.		60,	784.
2 Total number of individuals (including but no) wh	o re	eceived more than \$100	000 of reportable			
compensation from the organization	or invited to av	000		u u.	,010	,	0.0	, convoca mono anam q roo,				4
compondation from the organization											Yes	No
3 Did the organization list any former officer,	director truct	ا مم	·0\/ 0	mnl	0.404	0 Or	hia	hast companeated ampl	ovoo on			
												х
line 1a? If "Yes," complete Schedule J for si										3		
4 For any individual listed on line 1a, is the su	•		•					•	•		х	
and related organizations greater than \$150										4	A	
5 Did any person listed on line 1a receive or a	· ·				-			-				
rendered to the organization? If "Yes." com	plete Schedule	e J fo	or su	ıch ı	oers	on .				5		Х
Section B. Independent Contractors												
1 Complete this table for your five highest con	mpensated inc	lepe	nder	nt co	ontra	acto	rs th	nat received more than \$	100,000 of compensa	ation fr	rom	
the organization. Report compensation for t	the calendar ye	ear e	ndir	ng w	ith c	or wi	thin	the organization's tax y	ear.			
(A)								(B)			C)	
Name and business	address	NO:	NE					Description of s	ervices (Compe	ensatio	n
							\dashv					
O Tabel manufacture of the state of the stat	a a la calla de la calla	- 1 "						-1	He are			
2 Total number of independent contractors (in	•	ot lin	nited	ı to i			ted	above) who received mo	ore tnan			
\$100,000 of compensation from the organization												

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 CHARLOTTE/MECKLENBURG, INC. 56-0693436

Form 990_ CHARLOTTE/MEC		56-0693436								
Form 990 CHARLOTTE/MECKLENBURG, INC. 56-0693436 Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A) Name and title	(B) Average hours	(cl	heck	Pos	C) ition that		ly)	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
27) BRETT DENTON	3.00									
PREASURER		Х		Х				0.	0.	0

Form 990 (2020) CHARLOTTE / Statement of Revenue CHARLOTTE/MECKLENBURG, INC. 56-0693436

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· u	L VII	Check if Schedule O contains a response of	or note to any line	o in this Bart VIII			
		Officer if Schedule O Contains a response of	or note to any line	(A) Total revenue	(B) Related or exempt function revenue	(C)	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	b c d e	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contributions) All other contributions, gifts, grants, and similar amounts not included above 1a 1b 1c 1d 1d 1d	9,215,766.				
d di	g	Noncash contributions included in lines 1a-1f 1g \$					
a Se	h	Total. Add lines 1a-1f		11,546,800.			
			Business Code				
ġ.	2 a						
ξ	b						
Se	С						
am	d						
Program Service Revenue	е						
ď	f	All other program service revenue					
	g	Total. Add lines 2a-2f					
	3	Investment income (including dividends, interes	st, and				
		other similar amounts)	▶				
	4	Income from investment of tax-exempt bond pr	roceeds >				
	5	Royalties					
		(i) Real	(ii) Personal				
	6 a	Gross rents 6a					
	b	Less: rental expenses 6b					
	С	Rental income or (loss) 6c					
	d	Net rental income or (loss)					
	7 a	Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 7a					
	b	Less: cost or other basis					
e		and sales expenses 7b 3,701.					
Revenue	С	Gain or (loss) 7c -3,701.					
Re	d	Net gain or (loss)		-3,701.			-3,701.
Other	8 a	Gross income from fundraising events (not including \$ of					
		contributions reported on line 1c). See					
	h	Part IV, line 18 8a Less: direct expenses 8b					
	b	Net income or (loss) from fundraising events					
	0 0	Gross income from gaming activities. See					
	эа	Part IV, line 19 9a					
	h	Less: direct expenses 9b					
		Net income or (loss) from gaming activities					
		Gross sales of inventory, less returns					
	10 a	and allowances 10a					
	h	Less: cost of goods sold 10b					
		Net income or (loss) from sales of inventory					
-	U	Hours of hose hours of liveriory	Business Code				
Sn	11 2	MISCELLANEOUS	900099	57,627.			57,627.
neo Tue	ii a b			, , , = = 7 •			, , , •
ella.	C						
Miscellaneous Revenue		All other revenue					
Σ		Total. Add lines 11a-11d		57,627.			
	12	Total revenue. See instructions		11,600,726.	0.	0.	53,926.
				, ,	•		F 000 (2222)

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Secti	ion 501(c)(3) and 501(c)(4) organizations must compl			plete column (A).	
	Check if Schedule O contains a respons	(A)	(B)	(C)	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	7,484,009.	7,484,009.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	2,335,169.	2,335,169.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	420 144	01 607	0.66, 0.20	01 600
	trustees, and key employees	430,144.	81,607.	266,930.	81,607.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	1 250 025	042 704	96 770	220 552
7	Other salaries and wages	1,250,035.	942,704.	86,779.	220,552.
8	Pension plan accruals and contributions (include	64,724.	37,390.	12,568.	14,766.
_	section 401(k) and 403(b) employer contributions)	237,593.	118,282.	57,558.	61,753.
9	Other employee benefits	,	<i>'</i>	· · ·	22,264.
10	Payroll taxes	123,270.	74,787.	26,219.	22,204.
11	Fees for services (nonemployees):				
а	Management				
b	Legal	33,632.		33,632.	
С	Accounting	33,032.		33,032.	
d	Lobbying				
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,	105 866	25 225	74 421	6,220.
	column (A) amount, list line 11g expenses on Sch O.)	105,866. 104,868.	25,225. 83,430.	74,421.	20,562.
12	Advertising and promotion	9,592.	-4,443.	13,027.	1,008.
13	Office expenses	232,249.	57,004.	168,426.	6,819.
14	Information technology	232,249.	37,004.	100,420.	0,019.
15	Royalties	339,381.	508 108	-335,179.	166,452.
16	Occupancy	335,301.	508,108.	333,173.	100,452.
17	Travel				
18	Payments of travel or entertainment expenses				
40	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	145,563.		145,563.	
20	Interest	115,505.		110,505.	
21 22	Payments to affiliates	222,367.		222,367.	
23		, , , , ,		,	
23 24	Other expenses. Itemize expenses not covered				
24	above (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	PROCESSING FEES	93,308.	9,741.	14,953.	68,614.
a b	INDIRECT AND OTHER GRAN	40,364.	39,871.	493.	,
0	ALL OTHER EXPENSES	13,253.	15,042.	27,011.	-28,800.
d		,•	,,		,••
	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	13,265,387.	11,807,926.	815,644.	641,817.
26	Joint costs. Complete this line only if the organization	, ,	, ,	, ,	,
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
	2. 10.00.00				Form 990 (2020)

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Part	X	Balance Sheet					3
		Check if Schedule O contains a response or i	note to any lir	ne in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			300.	1	210.
	2	Savings and temporary cash investments	2,990,946.	2	4,192,995		
	3	Pledges and grants receivable, net		6,484,581.	3	3,249,129	
	4	Accounts receivable, net	3,250,000.	4	3,000,000		
	5	Loans and other receivables from any current	or former off	ficer, director,			
		trustee, key employee, creator or founder, su	ostantial conf	tributor, or 35%			
		controlled entity or family member of any of the	nese persons			5	
	6	Loans and other receivables from other disqu	alified persor	ns (as defined			
		under section 4958(f)(1)), and persons describ				6	
ا ي	7	Notes and loans receivable, net		7			
Assets	8	Inventories for sale or use				8	
⋖	9	Prepaid expenses and deferred charges			88,626.	9	3,960
1	10a	Land, buildings, and equipment: cost or othe					
		basis. Complete Part VI of Schedule D		3,184,255.			
	b	Less: accumulated depreciation	10b	1,799,360.	1,607,262.	10c	1,384,895
1	11	Investments - publicly traded securities				11	
1	12	Investments - other securities. See Part IV, lin	25,524,590.	12	30,688,306		
1	13	Investments - program-related. See Part IV, lin		13			
1	14	Intangible assets		14			
1	15	Other assets. See Part IV, line 11				15	
	16	Total assets. Add lines 1 through 15 (must e			39,946,305.	16	42,519,495
1	17	Accounts payable and accrued expenses			2,374,737.	17	816,110
- 1	18	Grants payable				18	
- 1	19	Deferred revenue	2,889,531.	19	3,423,520		
	20	Tax-exempt bond liabilities			20		
	21	Escrow or custodial account liability. Comple				21	
se 2	22	Loans and other payables to any current or fo					
Liabilities		trustee, key employee, creator or founder, su					
ia B		controlled entity or family member of any of the				22	
- 4	23	Secured mortgages and notes payable to unr			C10 210	23	C10 210
	24	Unsecured notes and loans payable to unrela			610,310.	24	610,310
2	25	Other liabilities (including federal income tax,		l			
		parties, and other liabilities not included on lin	nes 17-24). Co	omplete Part X	6 227 540		E 152 046
۱,					6,327,548.	25	5,152,946 10,002,886
- 2	26	Total liabilities. Add lines 17 through 25	haak basa İ	У	12,202,120.	26	10,002,000
ပ္သ		Organizations that follow FASB ASC 958, o	neck nere				
ğ ,	77	and complete lines 27, 28, 32, and 33.			-3,157,481.	07	-1,943,555
<u>a</u>	27			30,901,660.	27 28	34,460,164	
B 4	28	Net assets with donor restrictions Organizations that do not follow FASB ASC			30,301,000.	20	31,100,101
[]		and complete lines 29 through 33.	, 330, CHECK				
Net Assets or Fund Balances	29	Capital stock or trust principal, or current fun	de			29	
sta 3	29 30	Paid-in or capital surplus, or land, building, or		30			
488 S	31	Retained earnings, endowment, accumulated				31	
et/	32			······	27,744,179.	32	32,516,609.
	33	Total liabilities and net assets/fund balances			39,946,305.	33	42,519,495.
	,,,	Total nabilities and het assets/fullu baldites			, , , , , , , , , , , , , , , , , ,	JJ	Form 990 (2020

Form	990 (2020) CHARLOTTE/MECKLENBURG, INC.	56-0693436	Pa	ge 12
Pa	rt XI Reconciliation of Net Assets			
	Check if Schedule O contains a response or note to any line in this Part XI			X
1	Total revenue (must equal Part VIII, column (A), line 12)	1 11	,600,	726.
2	Total expenses (must equal Part IX, column (A), line 25)	2 13	,265,	387.
3	Revenue less expenses. Subtract line 2 from line 1	3 -1	.,664,	661.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4 27	7,744,	179.
5	Net unrealized gains (losses) on investments	5		
6	Donated services and use of facilities	6		
7		7		
8	Prior period adjustments	3		
9		9 6	,437,	091.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,			
		0 32	2,516,	609.
Pa	rt XIII Financial Statements and Reporting			
	Check if Schedule O contains a response or note to any line in this Part XII			
			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on	a		
	separate basis, consolidated basis, or both:			
	Separate basis Consolidated basis Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate bar	sis,		
	consolidated basis, or both:			
	Separate basis Consolidated basis Both consolidated and separate basis			
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the au-	dit,		
	review, or compilation of its financial statements and selection of an independent accountant?	2c		
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedu	le O.		
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single	Audit		
	Act and OMB Circular A-133?	3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	audit		
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b		

032012 12-23-20

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization ARTS & SCIENCE COUNCIL CHARLOTTE/MECKLENBURG, INC.

Employer identification number 56-0693436

Pa	rt I	Reason for Public C	Charity Status.		omplete th	nis part) S	ee instructions	
							CO III OLI GOLIOTIO.	
	organi 	zation is not a private found	•		-	-	IV A V:\	
1	H	A church, convention of chu					I)(A)(I).	
2		A school described in secti						
3		A hospital or a cooperative					•	
4		A medical research organiza	ation operated in cor	ijunction with a hospital	described	in sectio	n 170(b)(1)(A)(iii). Enter	the hospital's name,
		city, and state:						
5		An organization operated for	or the benefit of a col	lege or university owned	d or operat	ed by a go	vernmental unit describe	ed in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)					
6		A federal, state, or local gov	ernment or governm	ental unit described in	section 17	70(b)(1)(A)	(v).	
7	Х	An organization that normal	lly receives a substar	ntial part of its support for	rom a gove	ernmental	unit or from the general إ	public described in
		section 170(b)(1)(A)(vi). (C	omplete Part II.)					
8		A community trust describe	ed in section 170(b)(1)(A)(vi). (Complete Par	t II.)			
9		An agricultural research org	anization described	in section 170(b)(1)(A)(ix) operate	ed in conju	inction with a land-grant	college
		or university or a non-land-g	rant college of agricu	ulture (see instructions).	Enter the	name, city	, and state of the college	or
		university:						
10		An organization that normal	lly receives (1) more t	han 33 1/3% of its supp	ort from c	ontribution	ns, membership fees, and	d gross receipts from
		activities related to its exem	npt functions, subject	to certain exceptions;	and (2) no	more than	33 1/3% of its support f	rom gross investment
		income and unrelated busin	ness taxable income	(less section 511 tax) fro	m busines	ses acqui	red by the organization a	after June 30, 1975.
		See section 509(a)(2). (Cor	mplete Part III.)			-		
11		An organization organized a	-	vely to test for public sa	fety. See	section 50	09(a)(4).	
12		An organization organized a	and operated exclusi	vely for the benefit of, to	perform t	he function	ns of, or to carry out the	purposes of one or
		more publicly supported org	•	•	•		•	• •
		lines 12a through 12d that of						
а		Type I. A supporting orga	* *					aivina
		the supported organization	· · · · · · · · · · · · · · · · · · ·		•	_		
		organization. You must c	· · · · · ·	• • •	,, -			9
b		Type II. A supporting orga			tion with its	s supporte	ed organization(s), by hav	vina .
		control or management of						-
		organization(s). You mus					g	
С		Type III functionally inte			in connect	tion with. a	and functionally integrate	ed with.
_		its supported organization					• •	,
d		Type III non-functionally						zation(s)
_		that is not functionally into						. ,
		requirement (see instructi	-	* *	•		•	
е		Check this box if the orga	•					
Ū		functionally integrated, or					1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1	
f	Ente	er the number of supported o	* *	any integrated eapperm				
a .		ride the following information	•	d organization(s)				
		Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	nization listed	(v) Amount of monetary	(vi) Amount of other
		organization		(described on lines 1-10 above (see instructions))	Yes	No	support (see instructions)	support (see instructions)
				above (occ monactions))				

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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sed	ction A. Public Support		i	·			
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Gifts, grants, contributions, and	, ,	,	,	,	, ,	
	membership fees received. (Do not						
	include any "unusual grants.")	11,537,392.	15,843,756.	13,800,154.	11,826,758.	11,546,800.	64,554,860.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	11,537,392.	15,843,756.	13,800,154.	11,826,758.	11,546,800.	64,554,860.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						167,664.
	Public support. Subtract line 5 from line 4.						64,387,196.
	ction B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Amounts from line 4	11,537,392.	15,843,756.	13,800,154.	11,826,758.	11,546,800.	64,554,860.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,	112.	99.		4,092.		4 202
_	and income from similar sources	112.	33.		4,092.		4,303.
9	Net income from unrelated business						
	activities, whether or not the						
40	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital					57,627.	57,627.
11	assets (Explain in Part VI.) Total support. Add lines 7 through 10					07,027	64,616,790.
	Gross receipts from related activities,	etc (see instructio	ne)			12	01,010,750.
	First 5 years. If the Form 990 is for th			ourth or fifth tax v	•		
	organization, check this box and stop						
Sec	ction C. Computation of Public						
	Public support percentage for 2020 (li			olumn (f))		14	99.64 %
	Public support percentage from 2019					15	98.92 %
	33 1/3% support test - 2020. If the o					ore, check this box	
b	stop here. The organization qualifies as a publicly supported organization ▶ X b 33 1/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box						
	and stop here. The organization quali	fies as a publicly s	upported organiza	tion			▶□
17a	10% -facts-and-circumstances test						
	and if the organization meets the facts						
	meets the facts-and-circumstances tes						▶ □
b	10% -facts-and-circumstances test	- 2019. If the org	anization did not c	heck a box on line	13, 16a, 16b, or 1	7a, and line 15 is 1	0% or
	more, and if the organization meets th	e facts-and-circum	stances test, chec	k this box and st	op here. Explain ir	Part VI how the	
	organization meets the facts-and-circu	mstances test. Th	e organization qua	lifies as a publicly	supported organiz	ation	▶□
18	Private foundation. If the organization	n did not check a l	oox on line 13, 16a	ı, 16b, 17a, or 17b	, check this box ar	nd see instructions	

Schedule A (Form 990 or 990-EZ) 2020

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Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

qualify under the tests listed be Section A. Public Support	ow, please comp	plete Part II.)				
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus- iness under section 513						
Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and				1		
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.) Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6	(=) == :=	X2, = 2.2	(-)	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(-,	(-)
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses						
· · · · · · · · · · · · · · · · · · ·						
c Add lines 10a and 10b						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First 5 years. If the Form 990 is for the	organization's f	irst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3) organizatio	on,
check this box and stop here						>
Section C. Computation of Public	Support Per	rcentage				
15 Public support percentage for 2020 (lin	ne 8, column (f), c	divided by line 13,	column (f))		15	%
16 Public support percentage from 2019 S					16	%
Section D. Computation of Invest						
17 Investment income percentage for 202			ne 13. column (f))		17	%
18 Investment income percentage from 2					18	9/
19a 33 1/3% support tests - 2020. If the d						
more than 33 1/3%, check this box and						. —
b 33 1/3% support tests - 2019. If the o	organization did r	not check a box or	line 14 or line 19a	a, and line 16 is mo	ore than 33 1/3%, a	nd
line 18 is not more than 33 1/3%, chec	k this box and s t	top here. The orga	nization qualifies a	as a publicly suppo	orted organization	▶□
20 Private foundation. If the organization	did not check a	box on line 14, 19	a, or 19b, check th	nis box and see ins	structions	

032023 01-25-21

Schedule A (Form 990 or 990-EZ) 2020

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	V	
	Yes	No
1		
2		
3a		
3b		
3c		
4a		
44		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
_		
9c		
40=		
10a		
10b		
	n-F7)	2020

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Schedule A (Form 990 or 990-EZ) 2020 CHARLOTTE/MECKLENBURG, INC. 56-0693436 Page 6

Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Organ	izations	J
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust on	Nov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mu		•	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	ally integrate	ed Type III supporting orga	inization (see
	instructions).			

Schedule A (Form 990 or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020 CHARLOTTE/MECKLENBURG, INC.

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (c

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Pa	rt V Type III Non-Functionally Integrated 509((a)(3) Supporting Orga	nizations (continu	ued)	
Sect	ion D - Distributions				Current Year
_1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported				
	organizations, in excess of income from activity				
_3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	3	
_4	Amounts paid to acquire exempt-use assets			4	
_5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2020	ns	(iii) Distributable Amount for 2020
_1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reason-				
	able cause required - explain in Part VI). See instructions.				
_3	Excess distributions carryover, if any, to 2020				
a	From 2015				
b	From 2016				
c	From 2017				
d	From 2018				
е	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i_	Carryover from 2015 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D,				
	line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
	Excess from 2016				
	Excess from 2017				
	Excess from 2018				
	Excess from 2019				
	Excess from 2020				
			Sched	ule A (Form 990 or 990-EZ) 2020

Schedule A	(Form 990 or 990-EZ) 2020 CHARLOTTE/MECKLENBURG, INC.	56-0693436	Page 8
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any addition (See instructions.)	and 2; Part IV, Section /, Section B, line 1e; Pa	n C,

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service **Schedule of Contributors**

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Name of the organization	Employer identification number
ARTS & SCIENCE COUNCIL	
CHARLOTTE/MECKLENBURG, INC.	56-0693436

Organization type (check one):						
Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization					
	4947(a)(1) nonexempt charitable trust not treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
	s covered by the General Rule or a Special Rule . (7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.					
General Rule						
	n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.					
Special Rules						
For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.						
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.						
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year						
Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).						

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

	<u> </u>
Name of organization	Employer identification number
ARTS & SCIENCE COUNCIL	
CHARLOTTE/MECKLENBURG, INC.	56-0693436

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. <u>4</u>	Name, address, and ZIP + 4	### Total contributions \$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization	Employer identification number
ARTS & SCIENCE COUNCIL	
CHARLOTTE/MECKLENBURG INC.	56-0693436

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.							
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received					
		\$						
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received					
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received					
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received					
		\$						
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received					
		\$						
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received					
		 \$						

Schedule E	(Form	990,	990-EZ,	or 990-PF)	(2020)	
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Name of or			Employer identification number
	CIENCE COUNCIL		F6 0602426
Part III	E/MECKLENBURG, INC. Exclusively religious, charitable, etc., contribution from any one contributor. Complete columns (a) to completing Part III, enter the total of exclusively religious, chouse duplicate copies of Part III if additional sp	hrough (e) and the following line entartable, etc., contributions of \$1,000 or	56-0693436 ection 501(c)(7), (8), or (10) that total more than \$1,000 for the year try. For organizations less for the year. (Enter this info. once.)
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, and	(e) Transfer of gif	t Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, and	(e) Transfer of gif	t Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gif	t
	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferoe's many address and	(e) Transfer of gif	
	Transferee's name, address, and	ZIF + 4	Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

OMB No. 1545-0047

Name of the organization

ARTS & SCIENCE COUNCIL

CHARLOTTE/MECKLENBURG INC

Employer identification number 56-0693436

Par	t I Organizations Maintaining Donor Advised	Funds or Other Sir	nilar Funds or Ac	counts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line			2 300,4000 00 000
		(a) Donor advised	funds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in w	riting that the assets held	in donor advised fund	ds
	are the organization's property, subject to the organization's e	xclusive legal control?		Yes No
6	Did the organization inform all grantees, donors, and donor ad	visors in writing that gran	t funds can be used o	nly
	for charitable purposes and not for the benefit of the donor or	donor advisor, or for any	other purpose conferr	ing
	impermissible private benefit?			
Par	t II Conservation Easements. Complete if the orga	anization answered "Yes"	on Form 990, Part IV,	line 7.
1	Purpose(s) of conservation easements held by the organization	n (check all that apply).		
	Preservation of land for public use (for example, recreati	on or education)	Preservation of a histo	orically important land area
	Protection of natural habitat		Preservation of a certi	fied historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualifie	ed conservation contribut	ion in the form of a co	nservation easement on the last
	day of the tax year.			Held at the End of the Tax Year
а				2a
b				2b
	Number of conservation easements on a certified historic structure			2c
d	Number of conservation easements included in (c) acquired af			
	listed in the National Register			2d
3	Number of conservation easements modified, transferred, release	ased, extinguished, or ter	minated by the organi	zation during the tax
_	year -			
4	Number of states where property subject to conservation ease			
5	Does the organization have a written policy regarding the period			
_	violations, and enforcement of the conservation easements it is		anfaraina aanaariatia	
6	Staff and volunteer hours devoted to monitoring, inspecting, h	andling of violations, and	emorcing conservation	on easements during the year
7	Amount of expenses incurred in monitoring, inspecting, handli	ng of violations, and enfo	rcing conservation ea	sements during the year
•	\$ \$	rig or violations, and emo	Tolling conservation ea	sements during the year
8	Does each conservation easement reported on line 2(d) above	satisfy the requirements	of section 170(h)(4)(B)	(i)
Ŭ	and section 170(h)(4)(B)(ii)?			"
9	In Part XIII, describe how the organization reports conservation			
	balance sheet, and include, if applicable, the text of the footnot		•	
	organization's accounting for conservation easements.	ŭ		
Par		Art, Historical Trea	sures, or Other S	imilar Assets.
	Complete if the organization answered "Yes" on Form 9	990, Part IV, line 8.		
1a	If the organization elected, as permitted under FASB ASC 958	, not to report in its reven	ue statement and bala	ance sheet works
	of art, historical treasures, or other similar assets held for publi	ic exhibition, education, o	or research in furtherar	nce of public
	service, provide in Part XIII the text of the footnote to its finance	cial statements that descr	ibes these items.	
b	If the organization elected, as permitted under FASB ASC 958	, to report in its revenue s	statement and balance	e sheet works of
	art, historical treasures, or other similar assets held for public e	exhibition, education, or r	esearch in furtherance	e of public service,
	provide the following amounts relating to these items:			
	(i) Revenue included on Form 990, Part VIII, line 1			> \$
	The state of the s			. .
2	If the organization received or held works of art, historical treas	sures, or other similar ass	ets for financial gain, p	provide
	the following amounts required to be reported under FASB AS	C 958 relating to these it	ems:	
	Revenue included on Form 990, Part VIII, line 1			
b	Assets included in Form 990, Part X			▶ \$
LHA	For Paperwork Reduction Act Notice, see the Instructions	for Form 990.		Schedule D (Form 990) 2020

032051 12-01-20

Sche	dais = (: c:::: ccs) = c= c	ECKLENBURG, INC				56-069		Pa	age 2
Par	t III Organizations Maintaining C	ollections of Art	, Historical Tre	asures, or Othe	r Simila	r Assets	(contin	ued)	
3	Using the organization's acquisition, accession	on, and other records	, check any of the f	ollowing that make	significant	use of its			
	collection items (check all that apply):								
а	Public exhibition	d	Loan or exc	hange program					
b	Scholarly research	е	Other						
С	Preservation for future generations								
4	Provide a description of the organization's co	ellections and explain	how they further th	e organization's exe	mpt purpo	ose in Part	XIII.		
5	During the year, did the organization solicit or	r receive donations of	art, historical treas	sures, or other simila	r assets				
	to be sold to raise funds rather than to be ma	intained as part of th	e organization's col	llection?			Yes		No
Par	t IV Escrow and Custodial Arrang	gements. Complet	te if the organizatio	n answered "Yes" o	n Form 99	0, Part IV,	line 9, or		
	reported an amount on Form 990, Par	t X, line 21.							
1a	Is the organization an agent, trustee, custodia	an or other intermedia	ary for contributions	s or other assets not	included				
	on Form 990, Part X?						Yes		No
b	If "Yes," explain the arrangement in Part XIII a								
							Amount		
С	Beginning balance				1c				
	Additions during the year								
	Distributions during the year								
f	Ending balance				1f				
2a	Did the organization include an amount on Fo				lity?		Yes		No
b	If "Yes," explain the arrangement in Part XIII.	Check here if the exp	lanation has been	provided on Part XIII					
Par	t V Endowment Funds. Complete it	f the organization ans	wered "Yes" on Fo	rm 990, Part IV, line	10.				
		(a) Current year	(b) Prior year	(c) Two years back	(d) Three	years back			
1a	Beginning of year balance	24,774,590.	30,630,570.	32,466,657.	32,0	023,789.	31,	432,0	008.
b	Contributions							30,0	000.
С	Net investment earnings, gains, and losses	7,283,934.	691,797.	-385,731.	3,0	066,543.	2,	134,3	306.
d	Grants or scholarships	1,049,016.	3,224,818.	1,450,356.	2,6	523,675.	1,	572,5	525.
е	Other expenditures for facilities								
	and programs	250,000.	3,250,000.						
f	Administrative expenses	71,202.	72,959.						
g	End of year balance	30,688,306.	24,774,590.	30,630,570.	32,4	466,657.	32,	023,7	789.
2	Provide the estimated percentage of the curr	ent year end balance	(line 1g, column (a)) held as:					
а	Board designated or quasi-endowment		_%						
b	Permanent endowment 100	%							
С	Term endowment	%							
	The percentages on lines 2a, 2b, and 2c should	uld equal 100%.							
За	Are there endowment funds not in the posses	ssion of the organizat	ion that are held ar	nd administered for t	he organiz	ation	_		
	by:							Yes	No
	(i) Unrelated organizations						3a(i)		X
	(ii) Related organizations						3a(ii)		Х
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as require	d on Schedule R?				3b		
4	Describe in Part XIII the intended uses of the	organization's endow	ment funds.						
Par	t VI Land, Buildings, and Equipm	ent.							
	Complete if the organization answered	d "Yes" on Form 990,	Part IV, line 11a. S	<u>ee Form 990, Part</u> X	, line 10.				
	Description of property	(a) Cost or ot	her (b) Cost	or other (c)	Accumulat	ed	(d) Book	value	-
		basis (investm		1 ' '	epreciation	<u>1</u> _			
1a	Land								
	Buildings								
	Leasehold improvements								
	Equipment		3	,184,255.	1,799	,360.	1,	384,8	395.
	Other								
	. Add lines 1a through 1e. (Column (d) must ea		. column (B), line 1	Oc.)		. 🕨	1,	384,8	395.

Schedule D (Form 990) 2020

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

Page 3 CHARLOTTE/MECKLENBURG, INC. 56-0693436 Schedule D (Form 990) 2020

Part VII	Investments - Other Securities.			
	Complete if the organization answered "Yes"	on Form 990, Part IV, line 1		
(a) Descript	tion of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	l-of-year market value
1) Financia	l derivatives			
2) Closely	held equity interests			
3) Other				
(A) FFT	C BENEFICIAL INTEREST INVESTMENTS	30,688,306.	END-OF-YEAR MARKET VALUE	
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
otal. (Col. (b	n) must equal Form 990, Part X, col. (B) line 12.)	30,688,306.		
	Investments - Program Related.			
	Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1c. See Form 990, Part X, line 13.	
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	l-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	o) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets.			
	Complete if the organization answered "Yes"	on Form 990 Part IV line 1	1d See Form 990 Part X line 15	
		Description	Td. Gee Form 330, Fart X, line 13.	(b) Book value
(4)	(-)			(D) Doon raids
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9) 「otal. (Colui	mn (b) must equal Form 990. Part X. col. (B) line	<u> </u>	>	
Part X	Other Liabilities.	•		
	Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1e or 11f. See Form 990, Part X, line 25.	
l	(a) Description of liability			(b) Book value
(1) Fed	eral income taxes			
	TO AFFILIATES			2,152,946.
	TO ENDOWMENT			3,000,000.
(4)				, ,
(5)				
(6)				
(7)				
(8)				
(9)				
(3)				L

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2020

5,152,946.

032053 12-01-20

CHARLOTTE/MECKLENBURG INC. Schedule D (Form 990) 2020 Page 4 Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2 a Net unrealized gains (losses) on investments Donated services and use of facilities 2c Recoveries of prior year grants Other (Describe in Part XIII.) Add lines 2a through 2d 2e Subtract line 2e from line 1 3 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) c Add lines 4a and 4b 4c Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12. 5 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements 1 1 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities 2a **b** Prior year adjustments 2b 2c Other (Describe in Part XIII.) Add lines 2a through 2d 2e Subtract line 2e from line 1 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a Other (Describe in Part XIII.) c Add lines 4a and 4b 4c Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.) Part XIII Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. PART V, LINE 4: ASC'S ENDOWMENT CONSISTS OF 19 INDIVIDUAL FUNDS ESTABLISHED FOR A VARIETY OF PURPOSES, PART XI, LINE 2D - OTHER ADJUSTMENTS: ALLOCATION OF ALLOWABLE ENDOWMENT BEFORE SPENDING PART XI, LINE 4B - OTHER ADJUSTMENTS: LOSS ON DISPOSAL OF ASSETS INVESTMENT INCOME

Schedule D (Form 990) 2020	HARLOTTE/MECKLENBURG, INC.	56-0693436	Page 5
Schedule D (Form 990) 2020 CI Part XIII Supplemental Information	tion (continued)		
		Calaaduda D /Farra	- 000) 0000

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization ARTS & SCIENCE							Employer identification number
Part I General Information on Grants at		•					56-0693436
1 Does the organization maintain records t		-			-		
criteria used to award the grants or assis	tance?						Yes X No
2 Describe in Part IV the organization's pro					:ti	/a.a.ll. a.a. Fa 000. David	IV line Of females
	=				anization answered "1	res" on Form 990, Part	iv, line ≥1, for any
recipient that received more than \$ 1 (a) Name and address of organization	(b) EIN	(c) IRC section	(d) Amount of	(e) Amount of	(f) Method of	(g) Description of	(h) Purpose of grant
or government	(b) EIN	(if applicable)	cash grant	non-cash assistance	valuation (book, FMV, appraisal, other)	noncash assistance	or assistance
							OPERATING SUPPORT GRANT,
A SIGN OF THE TIMES OF THE							CULTURE BLOCKS PROGRAM
CAROLINAS - 6230 EAGLE PEAK DRIVE							INVESTMENT, TECHNICAL
- CHARLOTTE, NC 28214	20-4766220	501(C)3	30,756.	0.			ASSISTANCE GRANT
ACTOR'S THEATRE OF CHARLOTTE							
1900 SELWYN AVENUE							OPERATING SUPPORT GRANT,
#1252 - CHARLOTTE, NC							CARES FUNDING:
28275	58-1888236	501(C)3	68,750.	0.			ORGANIZATIONS
ALLTURNATIVES INC. (WYMS,							
MICHELLE) CEO - 5621 PACES GLEN							
AVE SUITE 318 - CHARLOTTE, NC							
28212	45-3909006	501(C)3	7,200.	0.			CULTURAL VISION GRANT
ARTS+							CULTURE BLOCKS PROGRAM
P.O. BOX 32757							INVESTMENT, OPERATING
CHARLOTTE, NC 28232	59-1356847	501(C)3	156,800.	0.			SUPPORT GRANT
BARRE BELLE							
P.O. BOX 39514							
CHARLOTTE, NC 28278	83-3468094	501(C)3	6,000.	0.			CULTURAL VISION GRANT
BECHTLER MUSEUM OF MODERN ART							
420 S. TRYON ST.							
CHARLOTTE, NC 28202	56-2225722		317,059.	0.			OPERATING SUPPORT GRANT
2 Enter total number of section 501(c)(3) ar	-	4					<u>79.</u>
3 Enter total number of other organizations	s listed in the line						

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SEE PART IV FOR COLUMN (H) DESCRIPTIONS

CHARLOTTE/MECKLENBURG, INC. 56-0693436 Schedule I (Form 990)

Page 1 Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.) (a) Name and address of (b) EIN (c) IRC section (d) Amount of (e) Amount of (f) Method of (g) Description of (h) Purpose of grant organization or government if applicable valuation non-cash assistance or assistance cash grant non-cash (book, FMV, assistance appraisal, other) BENNU GARDENS 2916 PARKWAY AVENUE CHARLOTTE, NC 28202 83-1805071 501(C)3 5,500 0. CULTURAL VISION GRANT BLUMENTHAL PERFORMING ARTS 130 N. TRYON ST CHARLOTTE, NC 28202 58-1791724 501(C)3 200,000 0 OPERATING SUPPORT GRANT BNS PRODUCTIONS 9611 BROOKDALE DR, 100-161 CHARLOTTE, NC 28215 81-0705805 501(C)3 10,381 0. OPERATING SUPPORT GRANT CAIN CENTER FOR THE ARTS POST OFFICE BOX 1443 6,000. CORNELIUS, NC 28031 81-4628087 501(C)3 0 CULTURAL VISION GRANT CAROLINA RAPTOR CENTER PO BOX 16443 56-1349170 501(C)3 CHARLOTTE, NC 28297 0. OPERATING SUPPORT GRANT 87,642, OPERATING SUPPORT GRANT CAROLINA VOICES CARES FUNDING: 1900 QUEENS RD ORGANIZATIONS, TECHNICAL CHARLOTTE, NC 28207 56-0810412 501(C)3 0. ASSISTANCE GRANT 57,510 CAROLINAS AVIATION MUSEUM OPERATING SUPPORT GRANT 1026 JAY STREET CARES FUNDING: 56-1769105 501(C)3 0. ORGANIZATIONS CHARLOTTE, NC 28208 99,573. CAROLINE CALOUCHE & CO. 9315-E MONROE ROAD CARES FUNDING: CHARLOTTE, NC 28270 20-3607784 501(C)3 20,000. 0. **ORGANIZATIONS** CENTER FOR PREVENTION SERVICES 1117 E MOREHEAD STØ SUITE 200 56-0999338 501(C)3 CHARLOTTE, NC 28205 6 000 0. CULTURAL VISION GRANT

Schedule I (Form 990) CHARLOTTE/MECK							56-0693436 Page 1	
Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
CHARLOTTE ART LEAGUE								
4100 RALEIGH ST.								
CHARLOTTE, NC 28213	23-7414250	501 (C) 3	15,953.	0.			OPERATING SUPPORT GRANT	
CHARDOTTE, NC 20213	23 /414230	501(0/5	13,333.	· ·			OTERATING BUTTORT GRANT	
CHARLOTTE BALLET							CULTURE BLOCKS PROGRAM	
701 N.TRYON STREET							INVESTMENT, OPERATING	
CHARLOTTE, NC 28202	58-1314711	501(C)3	438,593.	0.			SUPPORT GRANT	
	33 1311/11	552(5)5	200,050.					
CHARLOTTE CENTER FOR LITERARY ARTS							OPERATING SUPPORT GRANT,	
INC - 1817 CENTRAL AVENUE, ROOM							CARES FUNDING:	
302 - CHARLOTTE, NC 28205	47-4988291	501(C)3	32,562.	0.			ORGANIZATIONS	
·			,					
CHARLOTTE FOLK SOCIETY								
PO BOX 36864								
CHARLOTTE, NC 28236-6864	56-1328389	501(C)3	6,635.	0.			OPERATING SUPPORT GRANT	
CHARLOTTE IS CREATIVE								
1005-A WESTBROOK DR.							TECHNICAL ASSISTANCE	
CHARLOTTE, NC 28205	47-5329696	501(C)3	7,245.	0.			GRANT	
CHARLOTTE JOURNALISM COLLABORATIVE								
310 NORTH TRYON ST				_				
CHARLOTTE, NC 28202	56-6018623	501(C)3	9,000.	0.			CULTURAL VISION GRANT	
GUADI OTTO MAGTED GUODALE								
CHARLOTTE MASTER CHORALE							CAREG EUNDING	
PO BOX 511	02 1660025	E01/G\2	22.000				CARES FUNDING:	
MATTHEWS, NC 28106	83-1668935	501(0)3	22,000.	0.			ORGANIZATIONS	
CUADIOMME MIGEIM OF HICMODY							CULTURAL VISION GRANT,	
CHARLOTTE MUSEUM OF HISTORY 3500 SHAMROCK DRIVE							CARES FUNDING:	
CHARLOTTE, NC 28215	21-7125613	501 (C) 3	38,965.	0.			ORGANIZATIONS, TECHNICAL ASSISTANCE GRANT	
CHANDOTTE, NC 20213	21-/125613	P01(C/3	30,305.	· ·			CULTURE BLOCKS PROGRAM	
CHARLOTTE SYMPHONY ORCHESTRA							INVESTMENT, OPERATING	
128 S TRYON ST STE 350							SUPPORT GRANT, AT&T	
CHARLOTTE, NC 28202	56-6011568	501 (C) 3	445,718.	0.			EDUCATION ENDOWMENT GRANT	
CHIRDOTTE, NC 20202	20 0011300	501(0/3	1 110,	<u> </u>		1	EDUCATION ENDOWMENT GRANT	

Schedule I (Form 990) CHARLOTTE/MECKLENBURG, INC. 56-0693436

Part II | Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.) (a) Name and address of (b) EIN (c) IRC section (d) Amount of (e) Amount of (f) Method of (g) Description of (h) Purpose of grant organization or government if applicable valuation non-cash assistance or assistance cash grant non-cash (book, FMV, assistance appraisal, other) CHARLOTTE YOUTH BALLET INC PO BOX 472937 CARES FUNDING: CHARLOTTE, NC 28247 56-1539628 501(C)3 13,000 0. **ORGANIZATIONS** CHILDREN'S THEATRE OF CHARLOTTE CULTURE BLOCKS PROGRAM 300 E 7TH ST INVESTMENT, OPERATING CHARLOTTE, NC 28202 56-1028031 501(C)3 281,893 0 SUPPORT GRANT CINEODYSSEY FILM FESTIVAL CULTURAL VISION GRANT. CULTURE BLOCKS PROGRAM 4022 CANTERBROOK DR CHARLOTTE, NC 28269 46-4906906 501(C)3 11,007 0. TNVESTMENT OPERATING SUPPORT GRANT CARES FUNDING: CLAYWORKS 4506 MONROE ROAD ORGANIZATIONS, TECHNICAL 90-0198258 501(C)3 ASSISTANCE GRANT, CULTURE CHARLOTTE, NC 28205 92,035, 0 CREATING EXPOSURE THROUGH THE ARTS 4604 EMORY LANE CULTURE BLOCKS PROGRAM 46-1921527 501(C)3 CHARLOTTE, NC 28211 0. INVESTMENT 15,400 DAVIDSON COMMUNITY PLAYERS OPERATING SUPPORT GRANT, 209 DELBURG STREET, STE. 1320 PO BOX CARES FUNDING: DAVIDSON, NC 28036 58-1542159 501(C)3 0. ORGANIZATIONS 70,248 DEAR SOUL MUSIC CO. 2901 N. DAVIDSON STREET UNIT 134 CULTURE BLOCKS PROGRAM CHARLOTTE, NC 28205 81-4740768 501(C)3 INVESTMENT 14 600 0. CULTURAL VISION GRANT. CULTURE BLOCKS PROGRAM DIGI-BRIDGE INVESTMENT, CARES 1026 JAY STREET FUNDING: ORGANIZATIONS CHARLOTTE, NC 28215 46-4859045 501(C)3 39,000. 0. DISCOVERY PLACE, INC. OPERATING SUPPORT GRANT, 301 NORTH TRYON STREET THRIVE FUND, TECHNICAL 56-0529944 501(C)3 ASSISTANCE GRANT CHARLOTTE, NC 28202 466 718 0.

Schedule I (Form 990)

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CHARLOTTE/MECKLENBURG, INC. 56-0693436 Schedule I (Form 990)

Page 1 Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.) (a) Name and address of (b) EIN (c) IRC section (d) Amount of (e) Amount of (f) Method of (g) Description of (h) Purpose of grant organization or government if applicable valuation non-cash assistance or assistance cash grant non-cash (book, FMV, assistance appraisal, other) FESTIVAL IN THE PARK 1409 EAST BLVD. CARES FUNDING: CHARLOTTE, NC 28203 56-6087310 501(C)3 22,000 0. ORGANIZATIONS GAY MENS CHORUS OF CHARLOTTE PO BOX 560661 CHARLOTTE, NC 28204 20-5361365 501(C)3 12,192, 0 OPERATING SUPPORT GRANT GIRLS ROCK CHARLOTTE 423 EAST 22ND STREET CARES FUNDING: CHARLOTTE, NC 28206 47-3489351 501(C)3 6,000 0. ORGANIZATIONS GOODYEAR ARTS OPERATING SUPPORT GRANT, 301 CAMP RD, #200 CARES FUNDING: CHARLOTTE, NC 28206 82-1291043 501(C)3 39,606. 0 ORGANIZATIONS GUERILLA POETS LTD. 4100A RALEIGH ST CULTURE BLOCKS PROGRAM 81-2940795 501(C)3 CHARLOTTE, NC 28206 0. INVESTMENT 7,135. HARVESTING HUMANITY LLC 1315 DAVID COX LANEØ #481748 CULTURE BLOCKS PROGRAM CHARLOTTE, NC 28269 83-2887862 501(C)3 0. INVESTMENT 10,000 HARVEY B. GANTT CENTER FOR AFRICAN-AMERICAN ARTS + CULTURE -551 S. TRYON STREET - CHARLOTTE. NC 28202 56-1152286 501(C)3 0. 201 814. OPERATING SUPPORT GRANT INREACH 4530 PARK RD. ØSUITE 300 CHARLOTTE, NC 28209 52-1084075 501(C)3 9,000. 0. CULTURAL VISION GRANT INSPIRE THE FIRE, INC. 3811 YORKFORD DRIVE CHARLOTTE, NC 28269 56-2403601 501(C)3 7 500. 0. CULTURAL VISION GRANT

CHARLOTTE/MECKLENBURG, INC. 56-0693436 Schedule I (Form 990)

Page 1 Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.) (a) Name and address of (b) EIN (c) IRC section (d) Amount of (e) Amount of (f) Method of (g) Description of (h) Purpose of grant organization or government if applicable valuation non-cash assistance or assistance cash grant non-cash (book, FMV, assistance appraisal, other) JAZZARTS CHARLOTTE OPERATING SUPPORT GRANT 801 E MOREHEAD ST, STE 105 #3404 CARES FUNDING: CHARLOTTE, NC 28202 27-1728470 501(C)3 78,893 0. ORGANIZATIONS JOEDANCE FILM FESTIVAL 301 W 10TH STREET #407 CARES FUNDING: CHARLOTTE, NC 28202 46-1283481 501(C)3 8,000 0 ORGANT ZATTONS LEVINE MUSEUM OF THE NEW SOUTH 200 E. 7TH ST. CHARLOTTE, NC 28202 56-1748648 501(C)3 209,633, 0. OPERATING SUPPORT GRANT LORIEN ACADEMY OF THE ARTS CULTURAL VISION GRANT. 2461 ARTY AVE CARES FUNDING: 82-2409144 501(C)3 29,200. CHARLOTTE, NC 28208 0 ORGANT ZATTONS OPERATING SUPPORT GRANT CARES FUNDING: MARTHA CONNERTON/KINETIC WORKS. INC. - 1609 NASSAU BLVD -ORGANIZATIONS, CULTURE 56-2266383 501(C)3 CHARLOTTE, NC 28205 0. BLOCKS PROGRAM INVESTMENT 31,229, OPERATING SUPPORT GRANT CARES FUNDING: MATTHEWS PLAYHOUSE OF THE PERFORMING ARTS - 100 MCDOWELL ORGANIZATIONS, CULTURE STREET - CHARLOTTE, NC 28105 56-1937368 501(C)3 0. BLOCKS PROGRAM INVESTMENT 92,352, MCCOLL CENTER FOR ART + INNOVATION OPERATING SUPPORT GRANT 721 N. TRYON ST. TECHNICAL ASSISTANCE 51-0195015 501(C)3 GRANT CHARLOTTE, NC 28202 161 880. 0. MINT HILL ARTS 11205 LAWYER'S RD SUITE A MINT HILL, NC 28227 04-3846871 501(C)3 8,839. 0. OPERATING SUPPORT GRANT MINT MUSEUM OF ART, INC. 2730 RANDOLPH ROAD 56-0670666 501(C)3 CHARLOTTE, NC 28207 509 494. 0. OPERATING SUPPORT GRANT

CHARLOTTE/MECKLENBURG, INC. 56-0693436

Schedule I (Form 990) Page 1 Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.) (a) Name and address of (b) EIN (c) IRC section (d) Amount of (e) Amount of (f) Method of (g) Description of (h) Purpose of grant organization or government if applicable valuation non-cash assistance or assistance cash grant non-cash (book, FMV, assistance appraisal, other) MOVING SPIRITS, INC. 1647 CLOONEY LANE CULTURE BLOCKS PROGRAM CHARLOTTE, NC 28262 45-3503467 501(C)3 8,750 0. INVESTMENT MUSIC AT ST. ALBAN'S PO BOX 731 DAVIDSON, NC 28036 46-4695666 501(C)3 8,500 0 CULTURAL VISION GRANT MUSIC MAKER RELIEF FOUNDATION 224 WEST CORBIN STREET CULTURE BLOCKS PROGRAM HILLSBOROUGH, NC 27278 13-3782018 501(C)3 9,600 0. INVESTMENT NORTH MECKLENBURG COMMUNITY CHORUS, INC. - P.O. BOX 1234 -5,000. HUNTERSVILLE, NC 28078 27-1469178 501(C)3 0 CULTURAL VISION GRANT OBEY FOUNDATION INC 8410 ROCKMOOR RIDGE RD CULTURE BLOCKS PROGRAM 13-3985609 501(C)3 CHARLOTTE, NC 28215 0. INVESTMENT 23,150, ONE VOICE INC. OPERATING SUPPORT GRANT, PO BOX 9241 CARES FUNDING: CHARLOTTE, NC 28299 58-1979889 501(C)3 0. ORGANIZATIONS 37,948, OPERA CAROLINA OPERATING SUPPORT GRANT. 1600 ELIZABETH AVENUE AT&T EDUCATION ENDOWMENT 56-6019660 501(C)3 GRANT CHARLOTTE, NC 28204 196,191, 0.

Schedule I (Form 990)

CULTURE BLOCKS PROGRAM

CULTURE BLOCKS PROGRAM

INVESTMENT

INVESTMENT

ORDER MY STEPS (OMS) 9229 LAWYERS ROAD SUITE I

MINT HILL, NC 28227

CHARLOTTE, NC 28273

PIEDMONT MUSIC THERAPY, LLC 224 WESTINGHOUSE BOULEVARD, SUITE 8,360,

7 100.

0.

0.

90-0582305 501(C)3

46-2215322 501(C)3

CHARLOTTE/MECKLENBURG, INC. 56-0693436 Schedule I (Form 990)

Page 1 Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.) (a) Name and address of (b) EIN (c) IRC section (d) Amount of (e) Amount of (f) Method of (g) Description of (h) Purpose of grant organization or government if applicable valuation non-cash assistance or assistance cash grant non-cash (book, FMV, assistance appraisal, other) PLAYING FOR OTHERS (PFO) 2205 E 5TH ST CHARLOTTE, NC 28204 20-1426441 501(C)3 7,600 0. CULTURAL VISION GRANT PROJECT SCIENTIST 4117 PARK ROAD, UNIT 11291 CHARLOTTE, NC 28209 46-1763945 501(C)3 9,000 0 CULTURAL VISION GRANT PROMISE RESOURCE NETWORK 1041 HAWTHORNE LANE CHARLOTTE, NC 28205 27-2648129 501(C)3 6,000 0. CULTURAL VISION GRANT PURPLE CHARLOTTE STEPPERS 5418 FREESTONE DR CULTURE BLOCKS PROGRAM CHARLOTTE, NC 28216 81-3130327 501(C)3 10,000 0 INVESTMENT OUEEN CITY ROBOTICS ALLIANCE PO BOX 31483 CULTURE BLOCKS PROGRAM 46-1843966 501(C)3 INVESTMENT CHARLOTTE, NC 28231 0. 16,600. OPERATING SUPPORT GRANT CULTURE BLOCKS PROGRAM QUE-OS PO BOX 11256 INVESTMENT, CARES CHARLOTTE, NC 28220 46-0643659 501(C)3 0. FUNDING: ORGANIZATIONS 52,949 SOUTHEND ARTS CULTURAL VISION GRANT 2143 PARK ROAD CARES FUNDING: 83-2061483 501(C)3 ORGANIZATIONS CHARLOTTE, NC 28203 17,500. 0. THE ARTS EMPOWERMENT PROJECT 11402 JAMES JACK LANE CARES FUNDING: CHARLOTTE, NC 28202 45-4837497 501(C)3 22,000, 0. **ORGANIZATIONS** THE CAROLINAS LATIN DANCE COMPANY OPERATING SUPPORT GRANT PO BOX 43770 CARES FUNDING: 56-2276606 501(C)3 CHARLOTTE, NC 28215 14,191. 0. **ORGANIZATIONS**

CHARLOTTE/MECKLENBURG, INC. 56-0693436 Schedule I (Form 990)

Page 1 Part II | Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.) (a) Name and address of (b) EIN (c) IRC section (d) Amount of (e) Amount of (f) Method of (g) Description of (h) Purpose of grant organization or government if applicable valuation non-cash assistance or assistance cash grant non-cash (book, FMV, assistance appraisal, other) THE CHOIR SCHOOL AT ST. PETER'S 115 WEST SEVENTH STREET CARES FUNDING: CHARLOTTE, NC 28202 56-2271723 501(C)3 22,000 0. **ORGANIZATIONS** THE LIGHT FACTORY OPERATING SUPPORT GRANT, 700 N. TRYON CARES FUNDING: CHARLOTTE, NC 28202 51-0185359 501(C)3 46,718 0 ORGANTZATTONS OPERATING SUPPORT GRANT THEATRE CHARLOTTE CARES FUNDING: ORGANIZATIONS, TECHNICAL 501 OUEENS RD CHARLOTTE, NC 28207 56-0591306 501(C)3 88,806 0. ASSISTANCE GRANT OPERATING SUPPORT GRANT THREE BONE THEATRE CARES FUNDING: 842 LINDA LN ORGANIZATIONS, CULTURE BLOCKS PROGRAM INVESTMENT CHARLOTTE, NC 28211 46-4220126 501(C)3 30,732. 0 OPERATING SUPPORT GRANT TOSCO MUSIC CARES FUNDING: 4953 ALBEMARLE RD ORGANIZATIONS, CULTURE 56-2135861 501(C)3 BLOCKS PROGRAM INVESTMENT CHARLOTTE, NC 28205 0. 96,272, UNIVERSITY OF NORTH CAROLINA SCHOOL OF THE ARTS FOUNDATION INC. - 1533 SOUTH MAIN STREET -NC SCHOOL OF THE ARTS -WINSTON-SALEM, NC 27127 56-6064850 501(C)3 0. WACHOVIA 14,500 VISART, INC 3104 EASTWAY DRIVE CARES FUNDING: CHARLOTTE, NC 28205 83-1863226 501(C)3 ORGANIZATIONS 22 000 0. WDAV CLASSICAL PUBLIC RADIO (DAVIDSON COLLEGE) - BOX 8990 -DAVIDSON, NC 28035 56-0529961 501(C)3 5,100. 0. CULTURAL VISION GRANT WING HAVEN OPERATING SUPPORT GRANT 260 RIDGEWOOD AVENUE CARES FUNDING: CHARLOTTE, NC 28207 56-1014180 501(C)3 108 063 0. ORGANIZATIONS

Schedule I (Form 990) CHARLOTTE/MECKLENBURG, INC. 56-0693436

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.) (a) Name and address of (b) EIN (c) IRC section (d) Amount of (e) Amount of (f) Method of (g) Description of (h) Purpose of grant organization or government if applicable cash grant valuation non-cash assistance or assistance non-cash (book, FMV, assistance appraisal, other) ZABS PLACE 6619 SARDIS ROAD 58-1482114 501(C)3 5,500. CHARLOTTE, NC 28270 0. CULTURAL VISION GRANT

Schedule I (Form 990)

Page 1

CHARLOTTE/MECKLENBURG, INC. Schedule I (Form 990) 2020

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
ARTIST SUPPORT GRANTS	42	75,005.	0.		
CREATIVE RENEWAL FELLOWSHIP GRANT	8	80,000.	0.		
EMERGING CREATIVE FELLOWSHIP	6	30,000.	0.		
CULTURAL VISION GRANT	19	106,100.	0.		
CULTURE BLOCKS PROGRAM INVESTMENT	25	143,907.	0.		

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

OPERATING SUPPORT GRANT RECIPIENTS ARE REQUIRED TO SUBMIT THE FOLLOWING

DOCUMENTATION TO MONITOR THE USE OF GRANT FUNDS: SIGNED GRANT AGREEMENT -

REQUIRED BEFORE FIRST PAYMENT; METRICS GRID (CREATED BY EACH ORGANIZATION

LISTING THEIR TOP 3 METRICS OF SUCCESS FOR THE FISCAL YEAR) IS SUBMITTED IN

JULY, UPDATED IN JANUARY, WITH A FINAL REPORT SUBMITTED IN JULY; QUARTERLY

BUDGET TO ACTUAL FINANCIALS; AUDIT OR COMPILATION OF PREVIOUS YEAR; COPIES

OF BROCHURES AND MAILINGS; QUARTERLY ATTENDANCE FIGURES AND BOARD OF

DIRECTORS LIST. ASC STAFF ALSO MONITORS GRANT RECIPIENTS BY CONDUCTING

Schedule I (Form 990) 2020

56-0693436

Page 2

Schedule I (Form 990) CHARLOTTE/MECKLENBURG, INC. 56-0693436 Page 2

, INC.				56-0693436 Page						
Part III Continuation of Grants and Other Assistance to Domestic Individuals (Schedule I (Form 990), Part III.)										
(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance						
123.	623,205.	0.								
	stic Individuals (b) Number of recipients	stic Individuals (Schedule I (Form 98) (b) Number of recipients (c) Amount of cash grant	stic Individuals (Schedule I (Form 990), Part III.) (b) Number of recipients (c) Amount of cash grant (d) Amount of non-cash assistance	stic Individuals (Schedule I (Form 990), Part III.) (b) Number of recipients (c) Amount of cash grant (d) Amount of non-cash assistance valuation (book, FMV, appraisal, other)						

Schedule I (Form 990) CHARLOTTE/MECKLENBURG, INC.	56-0693436	Page 2
Part IV Supplemental Information		
SITE VISITS AND CONDUCTING FACE-TO-FACE MEETINGS DURING THE AWARD YEAR.		
PROJECT GRANT RECIPIENTS ARE REQUIRED TO SUBMIT THE FOLLOWING DOCUMENTATION		
INOUGH CHAIR MEDITARIE AND ADMITTING FORDERS AND ADMITTING		
PART IV Supplemental Information ITE VISITS AND CONDUCTING FACE-TO-FACE MESTINGS DURING THE AWARD YEAR. ROJECT GRANT RECIPIENTS ARE REQUIRED TO SUBMIT THE FOLLOWING DOCUMENTATION D MONITOR THE USE OF GRANT FUNDS: NITIAL PAPERWORK — SIGNED GRANT AGREEMENT; REVISED NARRATIVE AND BUDGET IF THE GRANTEE RECEIVED LESS THAN THE AMOUNT REQUESTED). INAL PAPERWORK — FINAL REPORT OUTLINING ASSESSMENT AND EVALUATION; FINAL UDGET AND PROJECT DOCUMENTATION. DDITIONALLY, PROJECT GRANT RECIPIENTS WHO RECEIVE STATE SUB-GRANTS ARE EQUIRED TO SUBMIT ADDITIONAL PAPERWORK, INCLUDING A NOTARIZED CONFLICT OF INTEREST POLICY, A NOTARIZED NO OVERDUE TAX DEBT FORM, A STATE GRANT ERRIFICATION AND A SWORN STATEMENT AND STATE GRANT COMPLIANCE REPORT. SC STAFF ALSO PERIODICALLY MONITORS GRANT RECIPIENTS BY CONDUCTING SITE ISITS TO FUNDED PROJECTS. ART II, LINE 1, COLUMN (H): AME OF ORGANIZATION OR GOVERNMENT: CLAYWORKS H) PURPOSE OF GRANT OR ASSISTANCE: OPERATING SUPPORT GRANT, CARES		
INITIAL PAPERWORK - SIGNED GRANT AGREEMENT; REVISED NARRATIVE AND BUDGET		
/TE MUE CDAMMEE DECETTED IECC MUAN MUE AMOUNT DECHECTED)		
(IF THE GRANTEE RECEIVED LESS THAN THE AMOUNT REQUESTED).		
THE DESCRIPTION OF THE PROPERTY OF THE PROPERT		
FINAL PAPERWORK - FINAL REPORT OUTLINING ASSESSMENT AND EVALUATION; FINAL		
BUDGET AND PROJECT DOCUMENTATION.		
ADDITIONALLY, PROJECT GRANT RECIPIENTS WHO RECEIVE STATE SUB-GRANTS ARE		
REQUIRED TO SUBMIT ADDITIONAL PAPERWORK, INCLUDING A NOTARIZED CONFLICT OF		
INTEREST POLICY, A NOTARIZED NO OVERDUE TAX DEBT FORM, A STATE GRANT		
CERTIFICATION AND A SWORN STATEMENT AND STATE GRANT COMPLIANCE REPORT.		
ASC STAFF ALSO PERIODICALLY MONITORS GRANT RECIPIENTS BY CONDUCTING SITE		
VISITS TO FUNDED PROJECTS.		
PART II. LINE 1. COLUMN (H):		
NAME OF ORGANIZATION OR GOVERNMENT: CLAYWORKS		
(H) PURPOSE OF GRANT OR ASSISTANCE: OPERATING SUPPORT GRANT CARES		
· · · · · · · · · · · · · · · · · · ·		
FUNDING: ORGANIZATIONS, TECHNICAL ASSISTANCE GRANT, CULTURE BLOCKS		
PROGRAM INVESTMENT		

Part I Questions Regarding Compensation

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

2020

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

ARTS & SCIENCE COUNCIL
CHARLOTTE/MECKLENBURG, INC.

Employer identification number 56-0693436

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		х
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 (458-6/c)?	a		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

CHARLOTTE/MECKLENBURG, INC.

56-0693436

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Derients	(B)(i)-(D)	reported as deferred on prior Form 990	
(1) RONALD JEEP BRYANT	(i)	169,491.	0.	258.	16,992.	8,986.	195,727.	0.	
PRESIDENT (THRU 1/21)	(ii)	0.	0.	0,	0.	0.	0,	0.	
(2) KRISTA TERRELL	(i)	156,936.	0.	90.	0.	11,471.	168,497.	0.	
PRESIDENT (CURRENT)	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
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CHARLOTTE/MECKLENBURG, INC. Schedule J (Form 990) 2020 56-0693436 Page 3 Part III Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ. ▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

ARTS & SCIENCE COUNCIL

Employer identification number

CHARLOTTE/MECKLENBURG, INC. 56-0693436 PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THE ARTS & SCIENCE COUNCIL INVESTS IN PEOPLE, PROGRAMS AND IDEAS THAT MOVE US TOWARD A MORE EQUITABLE, SUSTAINABLE AND INNOVATIVE CREATIVE ECOSYSTEM FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THE ARTS & SCIENCE COUNCIL (ASC) IS THE COMMUNITY'S CHIEF ADVOCATE FOR SCIENCE, HISTORY AND HERITAGE, A GATHERER AND STEWARD OF PUBLIC AND PRIVATE COMMUNITY RESOURCES, AN INVESTOR OF THOSE RESOURCES IN THE CULTURAL SECTOR AND COMMUNITY, THE STRATEGIC PLANNER FOR THE COMMUNITY'S CULTURAL SECTOR, AND THE PUBLIC ART AGENT FOR THE CITY OF CHARLOTTE AND MECKLENBURG COUNTY. THE MISSION OF THE ORGANIZATION IS INVESTING IN PEOPLE. PROGRAMS AND IDEAS THAT MOVE US TOWARD A MORE EQUITABLE, SUSTAINABLE AND INNOVATIVE CREATE ECOSYTEM. THE VISION IS AN EQUITABLE, CONNECTED COMMUNITY WHERE CREATIVITY IS CENTRAL CELEBRATED AND SUPPORTED, FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: THIS SERVICE DIRECTLY ALIGNS WITH HOW RESIDENTS WANT THE CULTURAL SECTOR TO SERVE THEM BY BUILDING COMMUNITY AND INCREASING CULTURAL PROGRAM RELEVANCE. FORM 990, PART VI, SECTION B, LINE 11B: THE ADMINISTRATION AND OPERATIONS COMMITTEE. ASC PRESIDENT AND CFO EACH REVIEW A DRAFT OF THE 990 IN DETAIL. UPON THEIR ACCEPTANCE OF THE DOCUMENT THE FORM 990 IS SHARED WITH THE FULL BOARD OF DIRECTORS FOR LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) 2020

032211 11-20-20

Schedule O (Form 990 or 990-EZ) 2020 Name of the organization	Page
Name of the organization ARTS & SCIENCE COUNCIL CHARLOTTE/MECKLENBURG, INC.	Employer identification numbe 56-0693436
EVIEW PRIOR TO FILING.	
FORM 990, PART VI, SECTION B, LINE 12C:	
ONE 350, FART VI, SECTION B, DINE 120:	
THE BOARD MEMBERS AND STAFF ARE PROVIDED A COPY OF THE CONFLICT OF INTEREST	
POLICY EACH JULY AND ASKED TO REVIEW AND SIGN THE FORM INDICATING THEY HAVE	
DEAD MUE DOLLGY AND MADE ANY ADDRODDIAME DIGGLOGUEE . GUOULD A GONELIGE	
READ THE POLICY AND MADE ANY APPROPRIATE DISCLOSURES. SHOULD A CONFLICT	
EXIST ON A MATTER COMING TO A VOTE, THE MEMBER WITH THE CONFLICT WOULD	
EXCUSE HIMSELF/HERSELF FROM THE VOTE.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE PRESIDENT'S COMPENSATION IS ESTABLISHED ANNUALLY BY THE OFFICERS OF THE	
BOARD OF DIRECTORS. COMPENSATION ADJUSTMENTS ARE MADE BASED ON INDIVIDUAL	
PERFORMANCE (AS DETERMINED THROUGH A 360 DEGREE REVIEW), MARKET CONDITIONS,	
AND COMPARABLE NONPROFIT PEER COMPENSATION. DISCUSSIONS ARE DOCUMENTED IN	
THE COMPANABLE NORTHOTT THE COMPENSATION. DISCUSSIONS ARE DOCUMENTED IN	
THE MEETING MINUTES. THE OFFICERS OF THE BOARD OF DIRECTORS ALSO ESTABLISH	
THE PRESIDENT'S ANNUAL PERFORMANCE BONUS BASED ON ORGANIZATIONAL AND	
DEDCANAL DEDEADWANGE WIMUTN MUE CUITDELINES OF MUE DANIIS DEACDAM ADDRAVED DV	
PERSONAL PERFORMANCE WITHIN THE GUIDELINES OF THE BONUS PROGRAM APPROVED BY	
THE BOARD OF DIRECTORS. THE PRESIDENT IS RESPONSIBLE FOR ESTABLISHING THE	
SALARIES OF HIS DIRECT REPORTS, INCLUDING KEY EMPLOYEES. COMPENSATION	
ADJUSTMENTS FOR KEY EMPLOYEES ARE SHARED WITH THE OFFICERS OF THE BOARD OF	
DIRECTORS TO ENSURE REASONABLENESS.	
FORM 990, PART VI, SECTION C, LINE 19:	
THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND	
FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
TUANCE IN DENERTOTAL INDEREM	
CHANGE IN BENEFICIAL INTEREST 5,734,918.	Schedule O (Form 990 or 990-FZ) 202

11460512 131839 074-07927400

	Schedule O (Form 990 or 990-EZ) 2020		Page 2
ALLOCATION OF ALLOWABLE ENDOWMENT BEFORE SPENDING 1,656,509. OTHER ADJUSTMENT -954,336.	Name of the organization ARTS & SCIENCE COUNCIL		Employer identification number
OTHER ADJUSTMENT -954,336.	CHARLOTTE/MECKLENBURG, INC.		56-0693436
OTHER ADJUSTMENT -954,336.			
	ALLOCATION OF ALLOWABLE ENDOWMENT BEFORE SPENDING	1,656,509.	
	OTHER ADJUSTMENT	-954 336	
TOTAL TO FORM 990, PART XI, LINE 9 5,437,091.		331,330.	
	TOTAL TO FORM 990, PART XI, LINE 9	6,437,091.	

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2020

OMB No. 1545-0047

Open to Public Inspection

ARTS & SCIENCE COUNCIL **Employer identification number** Name of the organization CHARLOTTE/MECKLENBURG INC. 56-0693436 Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (d) (f) (a) (b) (c) (e) Name, address, and EIN (if applicable) Primary activity Legal domicile (state or Total income End-of-year assets Direct controlling of disregarded entity entity foreign country) Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt Part II organizations during the tax year. (a) (b) (c) (d) (e) (f) **(g)** Section 512(b)(13) Name, address, and EIN Legal domicile (state or **Exempt Code** Public charity Direct controlling Primary activity controlled of related organization section status (if section entity foreign country) entity? 501(c)(3)) Yes No GREATER CHARLOTTE CULTURAL TRUST 82-0576292 217 S. TRYON ST. CHARLOTTE NC ENDOWMENT INVESTMENT & 28202 ADMINISTRATION NORTH CAROLINA 501(C)(3) LINE 12A, I Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020 CHARLOTTE/MECKLENBURG, INC.

56-0693436

Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

		,													
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(I	h)	(i)	(j)	(k)			
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling entity	Predominant income	me Share of total Share of Disproportionate Code V-UBI		oportionate Code V-UBI		sproportionate Code V-UBI		proportionate Code V-UBI		Gene	eral or aging	Percentage ownership
or related organization		(state or foreign	entity	(related, unrelated, excluded from tax under sections 512-514)	income	end-of-year assets	alloca	itions?	amount in box 20 of Schedule K-1 (Form 1065)	part	ner?	Ownership			
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	No				

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(l conti ent	(i) ction (b)(13) trolled tity?
		country)		Of trusty		833013		Yes	No
								\vdash	
								\vdash	
									<u> </u>

Schedule R (Form 990) 2020 CHARLOTTE/MECKLENBURG, INC.

56-0693436

Page 3

art V	Transactions With Related Organizations.	Complete if the organization answered	"Yes" on Form 990,	Part IV, line 34, 35b, or 36.
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Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No		
1	During the tax year, did the organization engage in any of the following transactions	s with one or more re	elated organizations listed in	n Parts II-IV?					
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	<i>'</i>			1a		Х		
					1b	Х	ĺ		
С	Gift, grant, or capital contribution from related organization(s)				1c	Х	Ĺ		
	Loans or loan guarantees to or for related organization(s)				1d		Х		
	Loans or loan guarantees by related organization(s)				1e		Х		
f	Dividends from related organization(s)				1f		Х		
	Sale of assets to related organization(s)				1g		Х		
	Purchase of assets from related organization(s)				1h		Х		
i	Exchange of assets with related organization(s)				1i		Х		
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		Х		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		Х		
- 1	I Performance of services or membership or fundraising solicitations for related organization(s)								
m Performance of services or membership or fundraising solicitations by related organization(s)									
n	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)								
0	Sharing of paid employees with related organization(s)				10		Х		
р	Reimbursement paid to related organization(s) for expenses				1p		Х		
q	Reimbursement paid by related organization(s) for expenses				1q		Х		
r	Other transfer of cash or property to related organization(s)				1r		Х		
s	Other transfer of cash or property from related organization(s)				1s		Х		
2	If the answer to any of the above is "Yes," see the instructions for information on whether the above is "Yes," see the instructions for information on whether the above is "Yes," see the instructions for information on whether the above is "Yes," see the instructions for information on whether the above is "Yes," see the instructions for information on whether the above is "Yes," see the instructions for information on whether the above is "Yes," see the instructions for information on whether the above is "Yes," see the instructions for information on whether the above is "Yes," see the instructions for information on whether the above is "Yes," see the instructions for information on whether the above is "Yes," see the instructions for information on whether the above is "Yes," see the instruction of the above is "Yes," in the above is	ho must complete th	is line, including covered re	elationships and transaction thresholds.					
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount inv	(d) Method of determining amount involved				
(1)									
(2)									
(3)									
		I							

<u>(4)</u>

<u>(5)</u>

Schedule R (Form 990) 2020 CHARLOTTE/MECKLENBURG, INC. 56-0693436

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Dispretion allocat	opor- late tions?	General manage partner	(k) Al or Percentage ging ownership
									000) 0000

Page 4

Schedule R	(Form 990) 2020 CHARLOTTE/MECKLENBURG, INC.	56-0693436	Page 5
Part VII	(Form 990) 2020 CHARLOTTE/MECKLENBURG, INC. Supplemental Information		
	Provide additional information for responses to questions on Schedule R. See instructions.		
	Trevide additional information for responses to questions on soffedule n. See instructions.		
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